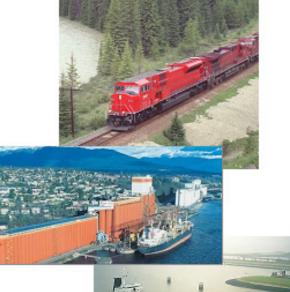
### Second Quarter 2002-2003 Crop Year



Monitoring the Canadian Grain Handling and Transportation System



July 30, 2003

Submitted to:



Government Gouvernement of Canada du Canada



### Foreword

In keeping with the federal government's Grain Monitoring Program (GMP), the ensuing report focuses on the performance of the Canadian Grain Handling and Transportation System (GHTS) for the six-month period ended January 31, 2003. In addition to providing a current accounting of the indicators maintained under the GMP, its also outlines the trends and issues manifest in the movement of Western Canadian grain during the first half of the 2002-03 crop year.

As established towards the end of the 2001-02 crop year, the quarterly reports of the Monitor are now issued in two volumes: the Summary Report (volume 1); and the Data Tables (volume 2). The former provides a general overview of the most noteworthy findings, trends or industry activity, and contains a series of abridged data tables that summarize the various indicators used in assessing GHTS performance. The companion volume, Data Tables, is home to the more detailed indicator statistics that are the cornerstone of the GMP. Those interested in this latter volume are directed to the Monitor's website (<u>www.quorumcorp.net</u>), from which a copy may be directly downloaded.

This report constitutes the sixth in a series of quarterly and annual submissions prescribed by the GMP. Intended as part of a larger time series, the indicators that follow largely compare current year GHTS performance to that of the preceding 2001-02 crop year. Nevertheless, comparisons are also drawn to both the 1999-2000 and 2000-01 crop years whenever a broader contextual framework is deemed appropriate.

### **QUORUM CORPORATION**

Edmonton, Alberta July 2003

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As related in the Monitor's report for the first quarter, the 2002-03 crop year is proving to be another difficult year for many of the stakeholders in Canada's Grain Handling and Transportation System (GHTS). At the heart of this difficulty is the significant decline in the volume of grain made available for movement as a result of the drought that afflicted Western Canada during the 2002 growing season.

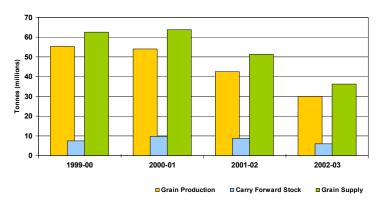
### **1.0 Industry Overview**

### 1.1 Grain Production and Supply

Activity in the GHTS has been heavily influenced by the widespread drought that has adversely impacted Western Canadian grain production for the second growing season in a row. Overall grain production for the 2002-03 crop year fell by 29.3% from the year before to 30.1 million tonnes. Moreover, the severity of the drought is reflected in the fact that this level of production is about half – 55.1% – of the 54.6-million-tonne average produced for the 1999-2000 and 2000-01 crop years.

Coupled with a decline of 30.6% in carryforward stocks, the overall volume of grain made available for movement during the 2002-03 crop year totals 36.1 million

Figure 1: Western Canadian Grain Supply

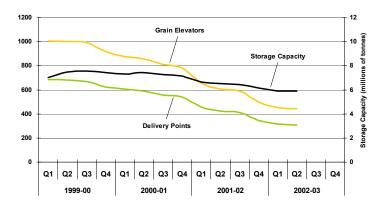


tonnes – some 15.2 million tonnes (or 29.6%) less than that of the preceding crop year. This is mirrored in reductions of approximately 40% for country elevator throughput, railway traffic volume, and terminal elevator handlings during the first six months of the 2002-03 crop year when compared to the same period a year earlier.

### 1.2 Country Elevator Infrastructure

Against this backdrop, the grain companies have continued to rationalize their network of country elevators. During the first six months of the 2002-03 crop year, a further 54 elevators (or 10.8%) were culled from the system. This leaves but 446 of the 1,004 elevators recorded as at August 1, 1999, still licensed. Similarly, the number of grain delivery points has dropped proportionately. As at January 31, 2003, the number of grain delivery points had fallen to 307 – an 11.0% reduction from the 345 observed at the end of the 2001-02 crop year, and a 55.1% reduction from the 684 seen at the beginning of the GMP. Much of this reduction has centred on the elevators located in Saskatchewan - which continues to account for slightly more than half of all such facilities in Western Canada.

Figure 2: Change in Grain Delivery Points, Licensed Elevators, and Licensed Elevator Storage Capacity



At the same time, the associated storage capacity of the system has decreased by 3.5% since the beginning of the current crop year – falling to 5.9 million tonnes. Despite this comparatively modest reduction, the 2002-03 crop year was the first to witness overall storage capacity reduced to a level below 6.0 million tonnes. Since the beginning of the GMP, a total of 1.1 million tonnes of net storage capacity (or 15.8%) has been removed from the GHTS as a whole. In contrast with the decline noted respecting the number of country elevators, much of the observed reduction in storage capacity has occurred over the course of the past 18 months.

The differential between these rates of decline reflects the GHTS's continuing evolution into a network of fewer facilities, with comparatively higher storage capacities, and a wider ability to load railcars in larger block sizes. Whereas only 29.8% of the system's elevators were able to load 25 or more railcars at a time at the beginning of the GMP, that proportion has now effectively doubled – to 63.7% by the end of the second quarter of the 2002-03 crop year.

### 1.3 Railway Infrastructure

During the latter half of the 2001-02 crop year, CN reached tentative agreements for the transfer of two separate branch lines to two new shortline operators. These transactions entailed the leasing of some 260 route-miles of infrastructure located in Saskatchewan.

The first of these involved leasing the Cudworth subdivision as of August 1, 2002, to the Wheatland Railway - a commercial entity established by six Saskatchewan municipalities in an effort to preserve rail service to their communities. Under the provisions of the lease, the Wheatland Railway would maintain responsibility for all line maintenance, and the generation of traffic - widely expected to comprise producer-loaded grain cars. At the same time, CN would be the sole provider of rail and contractor services to the new venture under a special arrangement that called for the use of CN personnel and equipment during off-peak periods.

Also slated for transfer was a second group of branch lines encompassing the Robinhood, Turtleford, and a portion of the Blaine Lake, subdivisions. The operation of these lines was to have been assumed by the Prairie Alliance for the Future (PAFF) at the beginning of the 2002-03 crop year under arrangements similar to those cited with respect to the Wheatland Railway. The transaction was, however, only finalized after PAFF obtained a certificate of fitness from the Canadian Transportation Agency in January 2003.<sup>1</sup> Figure 3: Western Canadian Railway Infrastructure (route-miles)

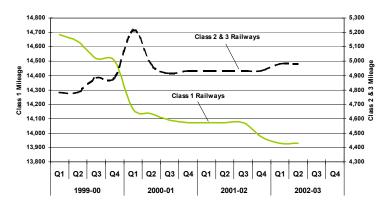
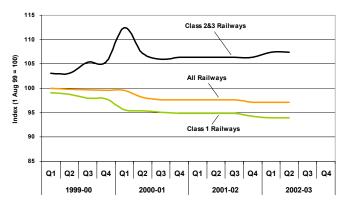


Figure 4: Relative Change in Railway Infrastructure



<sup>&</sup>lt;sup>1</sup> A certificate of fitness is a prerequisite for any carrier seeking to operate under the regulatory provisions of the Canada Transportation Act.

And while the number of shortline railways increased during the first six months of the 2002-03 crop year, they have also been particularly hard-hit by the decline in overall grain volume. Compared to the larger Class 1 carriers – whose volume fell by 39.0% to 5.6 million tonnes – these smaller carriers saw their originated grain volume fall by a much steeper 56.4% to 475,700 tonnes.

### 1.4 Terminal Elevator Infrastructure

No changes to the licensed terminal elevator network in Western Canada were recorded during the first six months of the 2002-03 crop year. As at January 31, 2003, the network comprised some 17 facilities with an associated storage capacity of 2.7 million tonnes.

### **2.0 Commercial Relations**

### 2.1 Tendering

In accordance with the Memorandum of Understanding (MOU) between the Canadian Wheat Board (CWB) and the Minister responsible for the CWB, the 2002-03 crop year saw the CWB move to a higher minimum commitment in its tendering program. Effectively doubling the proportion pledged during the initial two years of the program, the CWB has committed to move at least half of its overall grain shipments to the four western ports under tender during the 2002-03 crop year.

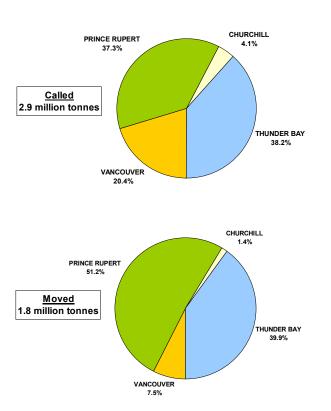
During the first half of the 2002-03 crop year, the CWB issued 205 tender calls for the movement of just under 2.9 million tonnes of grain. These tender calls were met by 940 bids offering to move an aggregated 4.3 million tonnes – almost one-and-a-half times the volume sought by the CWB. This response contrasts sharply with the pattern witnessed during the first quarter, when the volume bid roughly equalled the volume called. Moreover, the year-to-date results underscore the fact that during the second quarter, the volume bid exceeded the volume called by a factor almost 3-to-1 – a significantly higher response rate than observed at any other point in the GMP – and denotes the adoption of a generally more aggressive stance by the grain companies.

To some extent, this aggressiveness is reflected in the relative decline in both the number and volume of tenders that went unfilled in the second quarter -12 and 0.1 million tonnes respectively. Moreover, this unfilled tender volume represents but 11.8% of the total volume put out for tender by the CWB, and denotes a sharp reduction in the proportion that went unfilled in either the 2001-02 crop year or the first quarter -30.0% and 42.2% respectively.

In contrast with the preceding crop year, where the majority -54.5% – of the CWB's tenders called for delivery in Vancouver, Thunder Bay garnered 38.2% of the tonnage called during the first six months of the 2002-03 crop year, and emerged as the principal destination. This pattern change reflects the impact of the lockout of grain workers at the port of Vancouver in August 2002 (see ensuing discussion).

With effective closure of the port of Vancouver during much of the first half of the 2002-03 crop year, tendered grain destined to the west coast was directed to Prince Rupert instead. As a result, 37.3% of the tender calls issued by the CWB during this period specified delivery to

### Figure 5: Tendered Volume – Destination Port



Prince Rupert – a proportion significantly greater than the 14.5% allocated to it under the tender calls issued by the CWB in the 2001-02 crop year. Notwithstanding the contractually specified destination, the diversion of traffic originally slated for delivery in Vancouver saw Prince Rupert increase its share of the actual tendered volume moved by a factor of five – to 51.2% from 9.9% the year before.

The first half of the 2002-03 crop year saw the CWB award a total of 345 contracts for the movement of an aggregated 1.8 million tonnes of grain. As mentioned, the largest proportion of this volume – 51.2% – was delivered to Prince Rupert. This was followed by Thunder Bay with 39.9%, Vancouver with 7.5%, and Churchill with 1.4%.

In aggregate, the year-to-date tendered volume represents 47.9% of the CWB's overall movement to Western Canadian ports, and falls marginally short of the 50% commitment established under the MOU.<sup>2</sup> This proportion would have been slightly higher had not a small number of CWB contracts been cancelled or deferred as a result of the labour disruption in Vancouver.

### 2.2 Other Commercial Developments

### 2.21 Labour Disruption at the Port of Vancouver

Although Vancouver's Grain Workers Union (GWU) and the British Columbia Terminal Elevator Operators Association (BCTEOA) had been working towards a new collective agreement, to replace that which had expired on December 31, 2000, they could not resolve their differences over the critical issues of seniority and work scheduling. Following the failure of the GWU to vote on what had been deemed a final offer, the BCTEOA locked out its GWU employees on August 25, 2002. Four days later, the GWU's membership formally rejected the offer that had been advanced by the BCTEOA. This set the stage for what proved to be a protracted labour dispute, and the virtual closure of Vancouver as the principal gateway for export grain on the west coast.

In the days that followed, the Vancouver Grain Exchange issued an "event of delay" notice to its membership (a group that encompasses a wide portion of the GHTS stakeholder community). As a result, the Canadian Wheat Board and the grain companies immediately invoked the force majeure provisions found within their respective contracts to limit the financial obligations that could arise from any delay in the movement of grain brought on by the labour disruption. This was done largely to provide protection against the potentially heavy assessment of vessel demurrage.<sup>3</sup>

In an effort to minimize the impact of the labour disruption on export programs, grain that had been destined to Vancouver was soon redirected to Prince Rupert. Although out of operation since May 2002 as a result of low grain volumes, Prince Rupert Grain (PRG) reopened and began to unload its first lot of redirected railcars on September 3, 2002. Both Vancouver Wharves and Neptune Terminals – non-BCTEOA-affiliated facilities located on the north shore of Burrard Inlet – were unaffected by the labour strife, and continued to handle non-CWB grains while Vancouver's principal terminal elevators were closed by the lock-out.

In response to the use of Prince Rupert, the GWU established a picket line at the terminal facilities of PRG on September 10. Although this action initially interrupted the flow of grain moving through the port, service resumed three days later when a court injunction granted to PRG ordered the removal of the picketers. The GWU subsequently applied to the Canada Industrial Relations Board to have the BCTEOA and PRG declared a common employer, claiming that the diversion of grain to Prince Rupert facilitated "business as usual" even though workers were locked out in Vancouver.<sup>4</sup> Despite these actions, grain continued to move through PRG for the first half of the 2002-03 crop year without further interruption. A total of 21,376 railcars were unloaded by PRG during this period – more than three times that of the same period a year earlier, and almost twice that of the entire 2001-02 crop year.

Although vessel-waiting times at Prince Rupert initially rose as a result of grain being redirected, the CWB reports that the needs of its sales program were met throughout the period. To a large extent, the reduced harvest brought on by the severity of the drought cited earlier, effectively relieved the pressure that might have otherwise been brought to bear on the GHTS during what is normally the heaviest shipping period of the year.

The labour dispute was resolved on December 14, 2002, when the BCTEOA and the GWU concluded a new collective agreement. Although a few issues remained outstanding, these were ultimately referred to binding

<sup>&</sup>lt;sup>2</sup> The 50% commitment established under the MOU relates to the relative volume of grain to be moved by the CWB under tender in the crop year. Quarterly variations – both above and below this objective – are generally expected in a dynamic operating environment.

<sup>&</sup>lt;sup>3</sup> Invoking the provisions of force majeure would not protect exporters from further assessment of demurrage on vessels already delayed in port. However, no vessels were being assessed demurrage at the time of the lockout.

<sup>&</sup>lt;sup>4</sup> The grain companies forming the consortium that owns Prince Rupert Grain, also own the individual terminal elevator facilities in Vancouver that had locked out the GWU.

arbitration for settlement. Although the movement of grain to Vancouver resumed shortly thereafter, a full return of shipping activity to Vancouver did not occur until late March.<sup>5</sup>

### 2.22 Restructuring Grain Company Indebtedness

The financial difficulties faced by producers and business alike are widely known within the grain industry. The droughts that have plagued production, have also taken an increasingly heavier toll on the financial positions of all stakeholders. As the largest publicly-owned grain companies operating in Western Canada, the challenges confronting Agricore United and Saskatchewan Wheat Pool as they struggle with the realities of reduced grain volumes, depressed revenues, and increased losses, are among the most visible. The financial losses for these two firms during the first six months of the 2002-03 crop year amounted to \$53.4 million and \$34.4 million respectively.<sup>6</sup>

Servicing their accumulated debts in the face of such losses has been a pressing issue for both of these companies. In October, Agricore United announced that it was working to restructure its existing indebtedness, and had received a commitment from its bankers to provide it with a secured \$500 million credit facility. This credit was intended to refinance the company's existing revolving credit, a portion of its long-term debt, and other general corporate needs.

Saskatchewan Wheat Pool (SWP) also moved to secure new financing in an effort to meet its ongoing operational requirements, and help in the rebuilding of its competitive position. In amending the credit arrangements it had with its banks, SWP secured needed operating credit to November 30, 2003, and an agreement to defer its principal repayments for 12 months.

At the same time, SWP indicated that it also intended to work with its senior debt holders, the banks, and the holders of \$300 million in medium-term notes, to restructure the company's debt by January 31, 2003. The proposal advanced by SWP, however, was met with substantial opposition – particularly from the medium-term note holders. Their opposition effectively threatened to push the company into receivership. Last-minute amendments to the restructuring plan ultimately secured the necessary support of these creditors, and allowed the company to remain solvent.

### 2.23 Government-Owned Hopper Cars

Between 1972 and 1986, the federal government spent approximately \$570M to purchase 13,000 covered hopper cars to be used in the movement of Western Canadian grain.<sup>7</sup> These cars were provided to CN and CP under an operating agreement that allowed the cars to be used as part of their general fleets. In practice, both CN and CP supplement these cars with their own equipment in order to meet prevailing market demands.<sup>8</sup>

These cars continue to be critically important assets in the movement of grain through the GHTS. As a result, the efficient deployment of these assets in meeting prevailing market demand has always been a matter of stakeholder concern. Moreover, given their age and increasing obsolescence, a number of stakeholders have already begun to question what proportion of this fleet is nearing the end of its useful life, and whether natural attrition will diminish the carrying capacity needed for the movement of grain in the near future.

<sup>&</sup>lt;sup>5</sup> Resumption in the movement of grain traffic to Vancouver was not immediate. Tender contracts entered into during the labour disruption denoted delivery to be made at Prince Rupert. Although the conclusion of a new collective agreement saw new tender contracts specifying west coast delivery at Vancouver, existing contractual arrangements providing for delivery to Prince Rupert still remained in effect. As a result, the transition back to the use of Vancouver as the principal west coast gateway was more gradual.

<sup>&</sup>lt;sup>6</sup> The losses cited here are drawn from the unaudited quarterly financial reports issued by Agricore United and Saskatchewan Wheat Pool.

<sup>&</sup>lt;sup>7</sup> Another 5,750 cars owned or leased by the Canadian Wheat Board, as well as the governments of Alberta and Saskatchewan, complement the federal government's fleet. These 5,750 covered hopper cars are comprised of: 2,000 owned by the CWB; 1,750 administered by the CWB on leases paid by the federal government; and 2,000 owned by the governments of Alberta and Saskatchewan.

<sup>&</sup>lt;sup>8</sup> Throughout the 1990s, the effective annual size of the hopper fleet is estimated to have varied between 22,000 and 28,000 cars.

In 1996, the federal government announced that it intended to sell its fleet of covered hopper cars. Under the operating agreement governing the use of these cars, however, the railways held the right of first refusal (ROFR) in any potential sale. With the expiry of the railways' ROFR on June 30, 2002, interest in the subject appears to have been revitalized.<sup>9</sup>

In recent months, the Farmer Rail Car Coalition (FRCC) – an organization representing farmers in the potential sale of the fleet – has been lobbying to garner support for a plan that would see ownership of the cars transferred to a non-profit, farmer-owned company for a nominal sum. The government, however, has yet to make a decision regarding the disposition of these cars. More importantly, the government's ownership of these cars was alleged by the United States to constitute an unfair subsidy under a trade complaint it brought against Canadian grain-trading practices (see ensuing discussion).

### 2.24 US Trade Complaint

In September 2002, the North Dakota Wheat Commission and the US Durum Growers Association filed petitions with the United States government seeking countervailing and anti-dumping duties on wheat and durum imports from Canada. The petition alleged that the Government of Canada and the Canadian Wheat Board subsidized both of these products; that the CWB sold these products for less than full market value in the United States; and that American industry was being injured as a result of their importation. A month later, the US Department of Commerce (DOC) announced that it would proceed with an investigation into these allegations.<sup>10</sup>

In March 2003, the DOC rendered a preliminary determination in its countervail investigations, and found that subsidies were being employed. As a result, a 3.94% duty on imports of Canadian wheat and durum was imposed – comprised of a 3.59% duty relating to government guarantees of CWB borrowings, and a 0.35% duty tied to the railways' use of government-owned hopper cars.<sup>11</sup>

In pronouncing that it had made the preliminary determination that dumping was also taking place, the DOC ordered duties of 6.12% on spring wheat and 8.15% on durum in May 2003. These were in addition to the 3.94% levy already applied under the countervailing duty action. Both the countervailing and anti-dumping duties are subject to a final determination by the DOC expected later in 2003. Either a US court or a bi-national panel established under the North American Free Trade Agreement can review these final determinations. The Canadian government is defending its policies, and those of the CWB, in both respects.

In a concurrent action, the United States also requested WTO consultations with Canada on matters concerning the operation of the CWB and the treatment accorded American grain imported into Canada. These consultations were held in late January 2003, with a WTO panel formed two months later. The panel will examine US allegations that the actions of the Canadian government and the CWB are inconsistent with the non-discriminatory and commercial principles governing state-owned trading enterprises under the General Agreement on Tariffs and Trade. As with the US domestic trade actions, the Canadian government is vigorously defending its policies against these allegations.

<sup>&</sup>lt;sup>9</sup> Exercising a five-year termination provision contained in the operating agreement, the federal Minister of Transport issued notice in 1996 that he was terminating the agreement as of December 31, 2001. The railways' right of first refusal expired six months later.

<sup>&</sup>lt;sup>10</sup> Such investigations denote a domestic trade action under the laws of the United States, and are conducted by the United States Department of Commerce, which renders both a preliminary and final determination based on its findings.

<sup>&</sup>lt;sup>11</sup> A countervailing duty can only be applied if it has been established in an investigation that imported goods have been subsidized, and that such subsidized imports are either causing or are threatening to cause injury to US domestic industry. The countervailing investigation initially focused on several areas of alleged subsidy: Canadian government guarantees of CWB borrowings; export credits and initial payments; the free supply of government-owned hopper cars to the railways; the imposition of a revenue cap on major railways; and support for shortline and branchline railways. The DOC's preliminary determination dismissed all allegations of subsidy save those for which duties were applied: government guarantees of CWB borrowings; and the railways' use of government-owned hopper cars.

### 2.25 Port of Churchill Suffers From a Sharp Decline in Volume

Since reaching a height of 665,100 tonnes in the 2000-01 crop year, the volume of grain moving through the port of Churchill has steadily declined – to 477,100 tonnes in the 2001-02 crop year, and to 279,200 tonnes thus far into the 2002-03 crop year.<sup>12</sup> Of particular concern is the fact that these volumes are well below the 1.0-million-tonne threshold deemed necessary by the port's owner to ensure its long-term economic viability. To this end, the Port of Churchill Advisory Board – a body appointed by the Manitoba government last summer to help realize the port's commercial potential – warned that another year of low grain shipments might well prove ruinous.

Although the port's owner - Denver based OmniTRAX, Inc. - has promoted Churchill as a competitive gateway in order to develop new business, the drought of the past two years has undermined these efforts.13 With the threat of a potential cessation of operations, both the Port of Churchill Advisory Board and OmniTRAX have called upon the CWB to direct a greater amount of grain through Churchill during the 2003 shipping season. The CWB, however, has largely resisted making any definitive commitment indicating that its primary obligation rests in maximizing the returns it generates for producers, and that market forces ultimately determine shipping decisions.

Considering Churchill to be of vital interest to the province's economy, the Manitoba government moved to provide the port with some measure of interim financial support. With additional funding supplied by the



(photo used with the permission of the Hudson Bay Port Company)

**Figure 6:** An aerial view of the grain-handling facilities belonging to the Hudson Bay Port Company at Churchill, Manitoba.

federal government, an aid package totalling \$2.2 million was offered to OmniTRAX in order to help ensure a sustainable economic future for both the port and the Hudson Bay Railway.<sup>14</sup>

The plan, however, met with stiff opposition from the Western Grain Elevator Association (WGEA) and the Inland Terminal Association (ITAC) who claim that the initiative distorts the competitive dynamics of the marketplace, and merely adds to the \$50 million already spent by both levels of government on these two ventures over the past six years. They contend that such financial support has the potential to divert grain that would normally move through ports and facilities that do not receive such support.

Proponents of the Churchill gateway counter that these arguments ignore the public funds that were directed towards building, and operating, the St. Lawrence Seaway over much of the past 50 years. They also contend that the grain companies have long opposed shipping grain through Churchill, and have instead favoured the use of ports with terminal facilities that they either own or have a vested interest in. To some extent, this would appear to be borne out in a cursory review of the range of bids advanced on CWB tendered grain – which show

<sup>&</sup>lt;sup>12</sup> The movement of export grain is at the centre of the port's commercial activities. The crop-year volumes cited relate to those handled since OmniTRAX assumed control of the port of Churchill in 1997. Grain throughput at Churchill is normally recorded on the basis of the shipping season (calendar year), and reached an actual height of 735,000 tonnes in 1976. The volume of grain shipped through the port of Churchill in 2000 amounted to 693,800 tonnes (comprised primarily of wheat and durum), and accounted for over 95% of the total traffic volume – some 710,000 tonnes.

<sup>&</sup>lt;sup>13</sup> OmniTRAX owns both the Hudson Bay Port Company (which oversees actual port operations) and the Hudson Bay Railway Company (which provides local railway service to the port and its facilities).

<sup>&</sup>lt;sup>14</sup> The joint federal-provincial aid package was announced on April 30, 2003, and included provisions of \$1.8 million for infrastructure improvements to the port and the Hudson Bay Railway, and \$0.4 million for enhanced marketing efforts.

that tenders calling for movement to Churchill are less remunerative than those calling for movement to Vancouver, Thunder Bay, or Prince Rupert.

### 2.26 License-Exempt Producer-Car Loading Facilities

In April 2002 the Canadian Grain Commission (CGC) announced that producer-car loading facilities would be exempted from the licensing provisions of the Canada Grain Act as long as certain minimum conditions were met. From the perspective of a number of producers in Western Canada, developing such facilities provided them with an effective means by which to address the closure of an elevator that had long served their communities.

During the course of the first six months of the 2002-03 crop year, another 19 facilities joined the ranks of those having received licensing exemptions the year before – increasing from five to 24 in total. Twenty of these facilities – 83.3% – are situated in Saskatchewan, while the provinces of Manitoba and Alberta account for two apiece. A simple majority of these facilities – 13 in all – are tied to the operations of shortline railways, while another 11 are found along the rights-of-ways of the larger Class 1 carriers.

Noteworthy is the fact that a full one-third of these facilities are local to the lines of the Great Western Railway (GWR) – a shortline carrier operating in southwestern Saskatchewan. This comparatively high concentration of facilities reflects the effort of the GWR to promote the establishment of producer-loading sites. In fact, approximately one-fifth of all producer-cars loaded during the 2001-02 crop year originated from sites local to the GWR.

### 3.0 System Efficiency and Service Reliability

### 3.1 Country Elevators

Total country elevator throughput (measured as shipments from primary elevators) showed a marked decline during the first half of the 2002-03 crop year. Aggregate volume fell by 33.7% to 9.9 million tonnes from the 14.9 million tonnes recorded for the same period a year earlier. This decline in volume is also reflected in a comparatively lower capacity turnover ratio for the primary elevator system as a whole – which fell by 25.1% to 1.9 turns. To a large extent, the effects of a 0.2-million-tonne reduction in primary elevator capacity helped moderate the fall in the latter indicator.

Although moderately higher than witnessed in the first quarter, the second quarter's average primary elevator stock level of 2.5 million tonnes fell by 7.1% from the 2.7 million tonnes recorded for the same period the year before. The year-to-date average stock level of 2.3 million tonnes, however, stands 19.2% below that of a year ago.

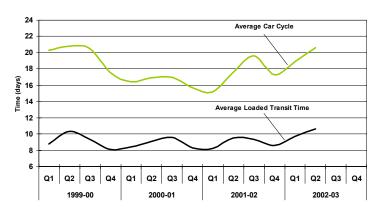
And while stock levels have fallen, the average amount of time spent by grain in inventory during the second quarter climbed – to 59.2 days. This is in sharp contrast with both the 36.5-day average observed in the first quarter, and the 34.3-day average for the second quarter of the preceding crop year. The year-to-date average of 45.9 days is the highest recorded since the beginning of the GMP. Much of this deterioration appears directly attributable to a sharp reduction in the sales programs for both CWB and non-CWB grains.

In addition to these indicators, there has also been an appreciable rise in the overall average weekly stock-toshipment ratio. Climbing to 8.3 in the second quarter – and to 6.6 on a year-to-date basis – this movement reflects a comparatively faster decline in overall grain shipments.

### 3.2 Railway Operations

Railway car cycles rose to an overall average of 20.6 days during the second quarter as compared to 18.9 days in the first guarter, and 17.2 days for the 2001-02 crop year as a whole. This recent increase served to propel the year-to-date average up to 19.6 days - some 19.8% higher than witnessed during the same period a year earlier. Much of this adverse performance appears tied to the relative inactivity of the railcar fleet in the face of reduced traffic volume, and is evident in the elongation of empty transit times - which increased to an average of 9.9 days in the second quarter, and 9.5 days on a year-to-date basis. This latter value is 24.5% longer than the 7.6 days recorded for the same period in the 2001-02 crop year.

### Figure 7: Railway Car Cycle

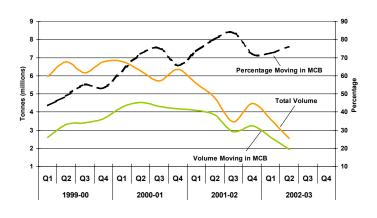


At the same time, loaded transit times have also been on the rise, and reached a recent height of 10.7 days in the second quarter. The associated year-to-date average of 10.1 days has also lengthened by 15.9% over the 8.8-day average observed during the first half of the 2001-02 crop year. To a large extent, these more recent increases appear to reflect an elongation in the amount of time taken to move grain to west coast ports.<sup>15</sup>

<sup>&</sup>lt;sup>15</sup> Increases in the average loaded transit time for movements to both Prince Rupert and Vancouver were noted during the first and second quarters of the 2002-03 crop year. Changes in these averages were undoubtedly affected by delays to traffic in the immediate aftermath of the GWU lockout in Vancouver, and in the subsequent redirection of traffic to Prince Rupert – a more distant port in most instances.

During the second quarter of the 2002-03 crop year, an estimated 1.9 million tonnes of grain moved to export positions in blocks of 25 or more cars. This is some 49.8% less than that observed during the same period a year earlier, and is in keeping with the decline noted earlier respecting overall grain volumes. On a year-to-date basis, the comparative decline proved marginally less - falling by 42.8% to 4.5 million tonnes. The proportion of grain moving in these blocks during the second guarter amounted to 76.1% - only slightly less than the 80.4% observed during the same period a year earlier, and the 76.9% recorded for the 2001-02 crop year as a whole.

Figure 8: Railway Volume Moving in Multiple-Car Blocks (MCB)



Owing to the overall decline in volume, the value of the incentive discounts accruing to shippers moving grain in multiple car blocks is estimated to have fallen by 51.6% in the second quarter – to 7.7 million from 15.9 million a year earlier. Comparative year-to-date discounts are estimated to have fallen by a lesser 42.6% – to 18.3 million from 32.0 million. More significantly, the average discount received by this traffic fell to 3.99 per tonne during the second quarter – 3.5% lower than the 4.14 per tonne posted during the same period of the preceding crop year, and 2.0% below the 4.07 per tonne recorded for the 2001-02 crop year as a whole.

### 3.3 Terminal Elevator and Port Performance

### 3.31 Terminal Elevators

As with other volume-related indicators, port throughput (measured as shipments from terminal elevators and bulk loading facilities) showed a marked decline during the first half of the 2002-03 crop year. Aggregate volume fell by 43.0% to 5.8 million tonnes from the 10.2 million tonnes recorded for the same period a year earlier.

The labour disruption cited previously produced significant swings in the relative volumes handled through each of the ports. On the west coast, Vancouver saw its six-month volume fall to 1.0 million tonnes – 83.1% less than that recorded for the same period a year earlier. Conversely, the volume directed through Prince Rupert increased by 188.3% to 1.8 million tonnes.

To the east, the port of Churchill was particularly hard-hit. As mentioned earlier, its volume for the first half of the crop year fell by 41.5% to 279,200 tonnes. At Thunder Bay, the year-to-date volume proved somewhat more resilient: falling by a comparatively lesser 13.2% to 2.8 million tonnes. To a large extent, this relatively lesser decline for Thunder Bay stemmed from the prevailing market demand for domestic milling wheat and export durum.

Second quarter inventory levels at terminal elevators remained largely unchanged at an average of 1.1 million tonnes – falling by a mere 3.0% from the level posted for the same period a year earlier. A 16.7% decline in the comparative year-to-date values reflects the influence of a significantly higher average stock level in the first quarter of the 2001-02 crop year. This marginal reduction in the second quarter stock level is equally reflected in the use of licensed storage capacity, which fell to 40.0% from 41.2% for the same period the year before.

At the same time, the average amount of time spent by grain in terminal inventory during the second quarter increased 17.5% - to 22.2 days versus 18.9 days a year earlier. As with the time spent in country elevator inventory, this aging of stock reflects a relatively sharp drop-off in grain volumes handled.<sup>16</sup>

<sup>&</sup>lt;sup>16</sup> Direct comparisons of the overall average number of days-in-store at terminal elevators are distorted by the effects of the labour disruption at Vancouver. With Vancouver effectively closed, the calculated values for the 2002-03 crop year are heavily influenced

Summary Report of the Monitor – Canadian Grain Handling and Transportation System Second Quarter, 2002-2003 Crop Year

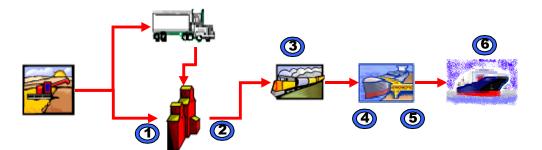
### 3.32 Port Performance

Some 282 vessels called at Western Canadian ports during the first six months of the 2002-03 crop year. This marks a significantly lower rate of arrival than observed during the same period of the preceding crop year when 426 vessels arrived. This too reflects the sharp reduction in grain volumes previously discussed. Worth noting is the fact that the amount of time spent by these vessels in port continued to show improvement. With an average of 3.9 days posted during the second quarter, time-in-port fell 31.0% from the 5.7 days recorded for the same period a year earlier – making it the lowest overall level thus far achieved during the GMP. In equal measure, the comparative year-to-date average fell by 19.2% to 4.2 days.

### 3.4 The Supply Chain

As outlined in earlier editions of the Monitor's quarterly and annual reports, viewing the GHTS as a supply chain provides a valuable framework in which to examine the workings of the GHTS as a whole. The Monitor's Annual Report for the 2001-02 crop year concluded that the amount of time being taken by grain in its movement through the supply chain averaged 67.4 days. Although marginally higher than the 64.6 days recorded for the 2000-01 crop year, it was still some 3.0% better than the 69.5-day average observed during the first year of the GMP.<sup>17</sup>

### Figure 9: The GHTS Supply Chain



SUPPLY CHAIN ELEMENT	TABLE	1999-00	2000-01	2001-02	YTD 2002-03	SUPPL CHAIN EFFEC
SPEED RELATED						
 Country Elevator – Average Days-in-Store	3B-4	41.7	38.3	38.0	45.9	
Average Railway Loaded Transit Time (days)	3C-4	9.2	8.8	8.8	10.1	
 Terminal Elevator – Average Days-in-Store	3D-4	18.6	17.5	20.6	20.4	<b></b>
Average Total Days in GHTS		69.5	64.6	67.4	76.4	
 <u>SERVICE / ASSET RELATED</u> Average Country Elevator Capacity Turnover Ratio	3B-2	4.8	5.0	4.5	1.9	•
 Average Country Elevator Capacity Turnover	3B-2 3D-2	4.8 9.1	5.0 8.9	4.5	1.9 n/a	<b>•</b>
 Average Country Elevator Capacity Turnover Ratio Average Terminal Elevator Capacity Turnover					-	-

by data pertaining to Prince Rupert and Thunder Bay. Caution is advised in drawing any conclusions from direct comparisons with values from the 2001-02 crop year.

<sup>17</sup> These values have been restated to reflect changes in the methodology employed to calculate car cycles, and the average number of days spent by grain in storage at terminal elevators. This restatement does not alter the Monitor's original conclusions.

By the end of the first quarter of the 2002-03 crop year, all of the speed-related indicators used to gauge the amount of time taken by grain in moving through the GHTS pointed towards a modest improvement over these results. Data from the second quarter, however, shows a sharp reversal in these gains – increasing to an average of 92.1 days from 65.4 days in the first quarter.<sup>18</sup>

Indeed, the year-to-date average of 76.4 days for the first half of the 2002-03 crop year reveals that grain moved through the GHTS at a distinctly slower pace than in any of the preceding crop years. This 9.0-day (or 13.4%) increase over the 2001-02 average stems largely from the significant rise in the amount of time spent by grain in storage in the primary elevator system – which climbed from an average of 38.0 days in the 2001-02 crop year to an average of 45.9 days during the first half of the 2002-03 crop year. For the second quarter alone, the average was 59.2 days. This was further aggravated by a 1.3-day increase (or 15.9%) in the railways' average loaded transit time – which rose to an average of 10.1 days from the preceding crop year's average of 8.8 days.

On the positive side, the amount of time grain spent in inventory at terminal elevators decreased by a modest 0.2 days (or 1.0%) – falling to an average of 20.4 days during the first six months of the 2002-03 crop year from the 2001-02 crop year average of 20.6 days.

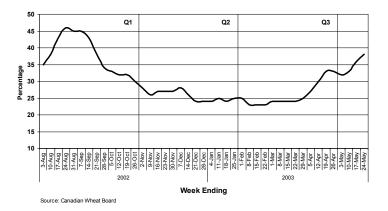
This deterioration in the effectiveness of the supply chain has undoubtedly been aggravated by a second consecutive year of sharp declines in the grain volumes handled by the country elevator, railway, and terminal elevator systems. This decline has effectively rendered idle a significant proportion of the GHTS's handling capacity, and is widely reflected in the reduced turnover of country elevator capacity, the increased amount of time grain spends in inventory, and the lengthening of railway car cycles.

As a result, caution must be urged in drawing any definitive conclusions regarding the relative change in GHTS efficiency during a period of abnormally low grain volumes. Moreover, the widespread drought in Western Canada makes it extremely difficult to distinguish between changes in efficiency brought on by these depressed volumes, and those that might have been prompted by governmental reform or other factors. Nevertheless, some specific elements should be highlighted respecting the supply chain's performance during the first half of the crop year.

Firstly, much of the deterioration in performance appears directly attributable to a sharp reduction in the sales programs for both CWB and non-CWB grains. Without a higher level of sales activity, country elevator inventories naturally grew – and aged – as producers continued to deliver their on-farm grain stocks to local elevators. This build-up in inventory is perhaps best reflected by the reduction in the amount of available primary elevator space during the first quarter – which fell to about 25% of working capacity – and remained at about this level throughout the second quarter.

Secondly, much of the comparative decrease in the amount of time grain spent in storage at terminal elevators is linked to

### Figure 10: Available Primary Elevator Space



the diminished use of Vancouver as a port of exit during the lockout of the Grain Workers Union. As the only licensed facility with substantial storage capacity left operating on the west coast during this period, westbound grain was effectively redirected through Prince Rupert Grain Ltd. (PRG). Given the pent-up demand that was brought to bear on the port as rail-borne grain was initially redirected, grain spent relatively little time in actual

<sup>&</sup>lt;sup>18</sup> The Monitor's report for the first quarter of the 2002-03 crop year indicated that the average amount of time taken by grain in moving through the GHTS had fallen to an average of 65.4 days. See *Summary Report of the Monitor – Canadian Grain Handling and Transportation System, First Quarter, 2002-03 Crop Year.* 

storage at PRG – an average of 7.4 days during the first quarter.<sup>19</sup> This marked a significant improvement over the averages posted by PRG in previous years, and was considerably better than those posted by other ports at the time. Prince Rupert's comparatively stronger performance during this period was the fundamental factor in driving down the overall GHTS average in the first quarter. After this initial backlog was successfully tackled, however, stock levels at PRG naturally began to rise, and the amount of time grain spent in storage at PRG soon increased – to 11.0 days on average during the second quarter.

Thirdly, the generally greater distance involved in moving grain to Prince Rupert also played a role in increasing the railways' loaded transit time from an overall average of 8.8 days in the 2001-02 crop year to 10.1 days during the first half of the 2002-03 crop year.<sup>20</sup> Further, the rerouting of grain to Prince Rupert also compelled CP to interchange a significant portion of its westbound traffic to CN at Edmonton. This too contributed to an observed increase in the average loaded transit time.<sup>21</sup>

Finally, the redirection of vessels to Prince Rupert for loading produced a backlog – particularly during the initial stages of the GWU lockout – that resulted in a sharp increase in the amount of time these ships spent waiting in port. Accordingly, the average amount of time spent by vessels in Prince Rupert jumped to 10.0 days during the first quarter of the 2002-03 crop year – an increase of 78.6% over the 5.6-day average recorded for the preceding crop year as a whole. The elimination of this backlog saw the waiting time at Prince Rupert reduced significantly during the second quarter – to an average of 2.6 days. The impact of this improvement served to reduce the overall average to 3.9 days during the second quarter, and to 4.2 days on a year-to-date basis.

At the same time, the posted rates for many of the GHTS's component services continued to rise. The nominal input costs tied to country elevator handling, rail transportation, and terminal elevator handling, all increased at the beginning of the crop year. Increases for various country elevator handling activities ranged from lows around 1%, to highs in excess of 50%; posted single-car railway freight rates effectively increased by about 4.0%; and the rates for terminal elevator handling activities increased by 1% to 10%.

<sup>&</sup>lt;sup>19</sup> The average number of days spent in store by wheat – the single largest grain handled by volume at Prince Rupert during this period – was 5.4 days.

<sup>&</sup>lt;sup>20</sup> The comparative distances to Prince Rupert and Vancouver from a common westerly point on the CN network such as Edmonton, Alberta, are approximately 955 route-miles and 760 route-miles respectively. Given the wider catchment area traditionally associated with Vancouver, this implies that much of the traffic redirected to Prince Rupert was subject to a time-distance penalty of 195 route-miles.

<sup>&</sup>lt;sup>21</sup> The calculation of car cycle times is dependent on completed trip records. The rerouting of grain to Prince Rupert resulted in a significant reduction in the relative number of acceptable west coast trip records used in this calculation. The decreased weighting accorded these movements effectively understates the true comparative average car cycle. Caution is advised in drawing any conclusions from direct comparisons with values from the 2001-02 crop year.

### 4.0 Producer Impact

### 4.1 Producer Netback

One of the key objectives of the GMP rests in determining the producer impacts that stem from changes in the GHTS. The principal measure in this regard is the *producer netback* – an estimation of the financial return to producers after deduction of the "export basis."

In its annual report for the 2001-02 crop year, the Monitor described how an improvement in the market prices of wheat, durum, canola, and yellow peas, along with changes in their respective export basis, had produced steadily greater per-tonne returns for grain producers over the course of the preceding three crop years.

Moreover, there can be no doubt that the single largest driver of improvements in the producer's netback has been positive changes in the price of grain. At the same time, these prices are inextricably tied to the actual volume of grain produced, and shipped. While producers realized significantly higher returns than in previous years, the improvement was tempered in conjunction with volumes that had decreased by a factor of 25% or more over the past three crop years.

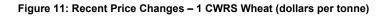
The GMP provides for the calculation of these indicators at the end of the crop year. This arises chiefly because certain elements integral to the calculation are not available until after the close of the crop year itself. Despite this, the gathering of general price and input-cost data provides a means of gauging the broader financial impact likely to be borne by the producer.

### 4.11 Initial Price Movements

Throughout much of the first quarter of the 2002-03 crop year, movement in the pertonne prices of wheat and canola proved generally positive. By the end of October 2002, the CWB's Pool Return Outlook price for 1 CWRS wheat (12.5% protein) had reached \$308.00 per tonne – significantly higher than the \$211.54 reflected in its final realized price for the 2001-02 crop year.

Similarly, the average monthly Vancouver cash price for 1 Canada Canola had risen from \$355.67 per tonne for the 2001-02 crop year as a whole, to about \$450.00 by the end of the first quarter. Much of this movement stemmed from changes in global market conditions, and reflected the fact that the volume of grain available for sale around the world – and not just in Western Canada – had fallen.

### 4.12 Second Quarter Price Changes



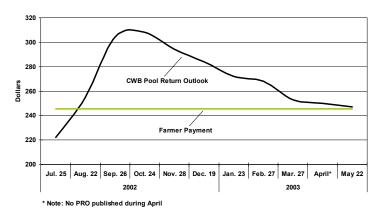
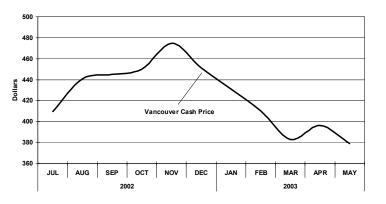


Figure 12: Recent Price Changes – 1 Canada Canola (dollars per tonne)



Since then, prices have abated noticeably. By the end of January 2003, the CWB's Pool Return Outlook price for 1 CWRS wheat (12.5% protein) had fallen 11.7% to \$272.00 per tonne. Further slippage since that point has placed the Pool Return Outlook price even closer to that of the farmer's initial payment – \$245.50 per tonne.

In the case of canola, the Vancouver cash price for 1 Canada Canola fell by a comparatively more moderate 4.2% during the second quarter – to \$431.00 per tonne. Nevertheless, further worsening has since pushed the price below the \$400.00-per-tonne mark, and closer to the average received in the 2001-02 crop year. In both cases, much of this lost ground appears to have been driven by expectations of comparatively better crop production in 2003, increased competition from non-traditional exporting nations, and a stronger Canadian dollar. In addition, the preliminary duties being assessed by the United States on imported Canadian wheat and durum will also play a role in further price erosion.

As mentioned previously, a number of the nominal input costs used to calculate the export basis – country elevator handling, rail transportation, and terminal elevator handling, being the most prevalent – have all increased during the 2002-03 crop year. These higher costs, coupled with the changes noted with respect to the price of both wheat and canola, suggests that producers are likely to witness a modest relative decline in their per-tonne returns (or netbacks) for the 2002-03 crop year.

### 4.2 Producer-Car Loading

As related in the Monitor's 2001-02 Annual Report, the aggregate number of producer-car loading sites had fallen to 513 over the course of the initial three years of the GMP. While much of this decline stemmed from a reduction in the number of sites local to the larger railways, those tied to shortline carriers effectively doubled – increasing from 63 to 127. At the same time, the number of producer cars shipped from these various sites increased by 91.3% – climbing from 3,441 in the 1999-2000 crop year to 6,583 in the 2001-02 crop year.

In the second quarter of the 2002-03 crop year, six new sites were added to those already operated by the major railways – boosting the overall total by 1.2% to 519. However, the number of producer cars shipped from these sites during the first half of the 2002-03 crop year has fallen sharply. Accounting for approximately 1.4% of all hopper car movements, the overall volume has fallen by 55.7% – to 975 producer cars from 2,202 a year earlier. This reduction is in keeping with the overall decline in shortline-originated grain volumes noted previously.

production, the structure of the services, and the utilization of shift traditional traffic patterns, competitiveness of the GHTS Overview series of indicators infrastructure comprising the areas can have a significant as a whole. Moreover, they The purpose of the Industry is to track changes in grain influence on the efficiency, GHTS. Changes in these may also be catalysts that the demand for particular industry itself and the effectiveness and assets.

# <u> Highlights – Second Quarter 2002-2003 Crop Year</u>

## Grain Production and Supply

•

- Grain production declined by 29.3 % to 30.1 million tonnes due to a widespread prairie drought during the 2002 growing season. Second consecutive season of reduced production. 0
  - Current production level slightly more than half of the average for the 1999-2000 and 2000-01 crop years. 0
    - Carry forward stock decreased by 30.6% to 6.1 million tonnes. •
      - Overall grain supply declines by 29.6% to 36.1 million tonnes.

### Railway Traffic

•

- Railway movements during the first six months fell 40.4% to 6.3 million tonnes.
  - Reflects reduced volume of grain available for movement. 0
    - Shortline railways particularly hard-hit 0
- Originated tonnage fell by 56.4% to 0.5 million tonnes.
  - Grain traffic to all Western Canadian ports declined
- Volume to Vancouver reduced by 76.3% to 1.6 million tonnes as a result of GWU lockout. 0 0
  - 1.9 million tonnes redirected to Prince Rupert.
- Volume almost doubles that of the same period a year earlier. Volume to Thunder Bay decreases by 4.0% to 2.7 million tonnes.
  - Overall share of traffic climbs to 42.2%. 0
    - Churchill volume falls by 50.6% to 0.2 million tonnes.

## Country Elevator Infrastructure

•

0

- Rationalization efforts of the major grain companies continues.
  - Grain delivery points reduced by 11.0% to 307 0
    - Number of country elevators fell by 10.8% to 446. 0
- Elevator storage capacity reduced by 3.5% to 5.9 million tonnes.
- Falls below 6.0-million-tonne threshold for the first time since the beginning of the GMP. 0
  - Elevators capable of loading in multiple-car blocks falls 2.7% to 284. Accounts for 63.7% of total GHTS elevators.
    - Share of GHTS primary storage capacity rises to 86.5% 0 0

### Railway Infrastructure

•

- Western Canadian rail network remained unchanged at 18,909 route-miles.
- CN transferred 46.2 route-miles of its Saskatchewan network to the Wheatland Railway. 0
- Shortline network increases by 1.5% to 3, 137 route-miles.
   CN plans transfer of additional trackage to the Prairie Alliance for the Future (PAFF) at the end of the second quarter. 0

## **Terminal Elevator Infrastructure**

- Licensed GHTS terminal elevators remained unchanged at 17. •
  - Terminal elevator unloads fall by 47.4% to 61,374 railcars.

Indicator Series 1 – Industry Overview

$\square$					<b>)</b>		I I <b>&gt;</b>
% VAR	-29.3% -30.6% -29.6%	40.4%	-11.0% -3.5%	-10.8% -2.7%	-27.6% -75.8% n/a	0.0% 0.0% 0.0% 0.0% 0.0% -38.2% -38.2% -56.4%-56.4% -56.4% -56.4% -56.4% -56.4% -56.4%-56.4% -56.4% -56.4% -56.4% -56.4%-56.4% -56.4% -56.4% -56.4%-56.4% -56.4% -56.4%-56.4% -56.4% -56.4%-56.4% -56.4% -56.4%-56.4% -56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4% -56.4%-56.4%-56.4% -56.4%-56.4%-56.4% -56.4%-56.4%-56.4%-56.4	0.0% 0.0% 47.4%
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1999-00	55,141.7 7,418.2 62,559.9	26,441.0	623 7,443.9	917 317	43 130 217	4.876.6 14,513.5 19,390.1 19,390.1 16,683.6 16,683.6 3,043.0 3,043.0 2,090.5 2,090.5 2,090.5 2,090.5 3,71 5,13 5,13 5,13 5,13 5,13 4,847.6 4,847.6	15 2,678.6 278,255
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Indicator Description	Production and Supply [Subseries 1A] Crop Production (000 tonnes) Carry Foward Stock (000 tonnes) Grain Supply (000 tonnes)	Rail Traffic [Subseries 1B] Railway Grain Volumes (000 tonnes) – Origin Province Railway Grain Volumes (000 tonnes) – Primary Commodities Railway Grain Volumes (000 tonnes) – Detailed Breakdown	Country Elevator Infrastructure [Subseries 1C] Grain Delivery Points (number) Grain Elevator Storage Capacity (000 tonnes) Grain Elevators (number) – Province	Grain Elevators (number) – Raiway Class Grain Elevators (number) – Grain Company Grain Elevators Capable of Incertive Loading (number) – Province Grain Elevators Capable of Incertive Loading (number) – Railway Class Grain Elevators Capable of Incertive Loading (number) – Railway Lites Grain Elevator Openings (number) – Province	Grain Elevator Openings (number) – Railway Class Grain Elevator Openings (number) – Railway Line Class Grain Elevator Closures (number) – Provincie Grain Elevator Closures (number) – Railway Line Class Grain Elevator Closures (number) – Railway Line Class Grain Delivery Points (number) – Accounting for 80% of Deliveries	Raiway Infrastructure [Subseries 1D] Raiway Infrastructure (route-miles) – Grain-Dependent Network Raiway Infrastructure (route-miles) – Total Stain-Dependent Network Raiway Grain Volumes (1000 tonnes) – Grain-Dependent Network Raiway Grain Volumes (1000 tonnes) – Grain-Dependent Network Raiway Grain Volumes (1000 tonnes) – Grain-Dependent Network Raiway Grain Volumes (1000 tonnes) – Non-Grain-Dependent Network Raiway Grain Volumes (1000 tonnes) – Non-Grain-Dependent Network Raiway Grain Volumes (1000 tonnes) – Non-Grain-Dependent Network Raiway Grain Volumes (1000 tonnes) – Stain-Dependent Network Raiway Grain Volumes (1000 tonnes) – Stain-Dependent Network Grain Elevators (number) – Stain-Dependent Network Grain Elevators (number) – Non-Grain-Dependent Network Grain Elevators (number) – Non-Grain-Dependent Network Grain Elevator Storage Capacity (1000 tonnes) – Non-Grain-Dependent Network	Terminal Elevator Infrastructure Terminal Elevators (number) Terminal Elevator Storage Capacity (000 tonnes) Terminal Elevator Unitoads (number) – Covered Hopper Cars
Table	1A-1 1A-2	1B-1 1B-2 1B-3	10-1 10-1	10-2 10-5 10-5 10-6	1C-8 1C-9 1C-10 1C-11 1C-13	10-1 10-2 10-6 10-6 10-6 10-6 10-6 10-6 10-6 10-6	1E-1 1E-1 1E-2

Y = Vear-To-Date values are reported for volume-related indicators only (i.e., Raiway Grain Volumes). The accompanying percentage variance denotes the relative change in the current YTD value as compared to the same period a year earlier.
 C) = Quanterly values for non-volume-related indicators (i.e., Grain Delivery Points) are "as at" the end of the reporting period. The accompanying percentage variance denotes the relative change in the value of the most recent reporting period as non-andreed in the relative change in the relative change in the relative change in the value of the most recent reporting period as compared to that at the end of the preceding croy year.
 S) = Statistics relating to grain deliveries by station, as produced by the Canadian Grain Commission, are generally produced a full six months after the close of the crop year. The most recent statistics available are those from the 2001-02 crop year.

33

Synopsis – Com	Synopsis – Commercial Relations
	<u> Highlights – Second Quarter 2002-2003 Crop Year</u>
One of the objectives of the government's regulatory	<u>Tendering</u> • The Canadian Whaat Roard's minimum tendering commitment doubles to 50% of total volume affective August 1–2002
reforms was to provide the GHTS with a more	<ul> <li>205 tender answirds minimum endering communicity downed to 00% of team of the 2002-03 crop year.</li> <li>205 tender calls were issued by the Canadian Wheet Board (CWB) during the first half of the 2002-03 crop year.</li> </ul>
commercial orientation. To this end, a comerstone	
element of these reforms is	<ul> <li>Distribution shifts reflect the impact of the labour disruption at the port of Vancouver.</li> <li>940 bids were received from 19 grain companies: offered an aggregated 4.3 million tonnes.</li> </ul>
expansion of tendering for	<ul> <li>Response rate during the second quarter sharply higher than observed in either the first quarter or the 2001-02 crop year.</li> <li>Denotes heightened excreases of create on the factor of reduced volumes.</li> </ul>
(CWB) grain shipments to	<ul> <li>Denotes regimented aggressiveness of grain companies in the race of reduced volumes.</li> <li>345 contracts concluded for the movement of 1.8 million tonnes.</li> </ul>
Western Canadian ports. By the 2002-03 cron year the	• Prince Rupert deliveries – 51.2%; Thunder Bay – 39.9%; Vancouver – 7.5%; and Churchill – 1.4%.
CWB is committed to tender at	<ul> <li>Distribution strints reject the impact of the labour disruption at the port or varicouver.</li> <li>No tendered contracts concluded for the movement of malting barlev in the first half.</li> </ul>
least half of its grain	<ul> <li>Represents 47.9% of volume shipped by CWB to port positions in Western Canada.</li> </ul>
snipments to the ports of Vancouver. Prince Rupert.	Marginally below the minimum 50% commitment for the current crop year.
Thunder Bay and Churchill.	<ul> <li>Tenders for 33.9% of the tonnage called - 1.0 million tonnes - either partially, or not at all, filled.</li> <li>378 900 tonnes - insufficient quantity bid</li> </ul>
Vot the concernant aloc	o 239 800 tomes - instance data y data
ret the government also evpects that industry	
stakeholders will forge new	o 145,400 tonnes – unacceptable bid price.
commercial processes that will	<ul> <li>Second quarter proportion to go untilled fell to 11.8% – the lowest since CWB tendering program began.</li> </ul>
ultimately lead to improved	Proportion of volume moving in multiple car blocks falls slightly to 92.7%.
accountability. The purpose	o A marginally lower 63.4% moved in blocks of 50 or more cars.
twofold: to track and assess	<ul> <li>82.2% of all tendered movements originated at high-throughput elevators.</li> <li>Marrinally lower than the 83.6% observed in 2001-02</li> </ul>
the impact of the CWB's tendering practices as well as	<ul> <li>CWB estimates overall transportation savings for the first half to have fallen by 6.6% to \$12.8 million.</li> </ul>
the accompanying changes in	Other Commercial Developments
the commercial relations existing between the various	Vancouver's Grain Workers Union locked-out by the British Columbia Terminal Elevator Operators Association on August 25 <sup>th</sup> .
stakeholders within the grain	<ul> <li>Settlement reached in December 2002.</li> </ul>
industry.	<ul> <li>West coast grain largely redirected to Prince Rupert until March 2003.</li> <li>Antipol and Societabeling Wheel Deal initiate contructuring of their connection connected debte</li> </ul>
	<ul> <li>Agriculty of inter and severative war write to initial feature of the interior corporate device.</li> <li>Financial situations for both companies aggravated by lower grain volumes.</li> </ul>
	<ul> <li>Expiry of the railways' right of first refusal in any sale of the government's fleet of 13,000 hopper renews interest of the Farmer Rail Car Coalition.</li> </ul>
	3
	<ul> <li>Imposes preliminarly countervaling and anti-dumping duties on imports of wheat and durum from Canada.</li> <li>Final determinations by the US Department of Commerce expected later in 2003.</li> </ul>
	Sharp decline in grain volume through Churchill threatens the port's long-term commercial viability.
	<ul> <li>Prompts a controversial \$2.2 million package of financial aid from the governments of Canada and Manitoba.</li> <li>License-exempt producer-car loading facilities increase from 5 to 24 during the first six months of the 2002-03 crop vear</li> </ul>

## Indicator Series 2 – Commercial Relations

Π		<b>•</b>		•			<b></b>			►	<b></b>	1								
% VAR		2.4%		-31.8%		-48.3%	90.1%	-1.8%		-7.9%	30.9%	0.0%	-1.8%							
YTD (1)		2,880.7		4,290.0		3,656.0	47.9%	1,752.1		975.5		0.0	1,752.1							
2002-03 Q3		-		•		-	-	•		-	-	•	-							
03		791.1		2,308.1		1,306.9	49.7%	649.5		93.3		0.0	649.5							
۵		2,089.6		1,981.9		2,349.1	46.9%	1,102.7		882.2	7.7	0.0	1,102.7							
2001-02		4,961.4		11,400.8		12,787.3	27.9%	3,566.0		1,487.3	96.1	71.3	3,494.7							
2000-01		4,888.0		1,629.2		15,892.7	5.4%	858.6		4,312.4	0.0	280.8	577.8							
1999-00		n/a		n/a		n/a	n/a	n/a		n/a	n/a	n/a	n/a							
Notes		(I)	(1) U	۲) (1)	(E) U	(1)(2)		(1)(2) (1)(2)	(1)(2) L	(1)	(1)	(1)(2)	(1)	(3)	(3)	(3)	(3)	(3)	(3)	
Indicator Description	Tendering [Subseries 2A]	Tenders Called (000 tonnes) – Grain	Tenders Called (000 tonnes) – Grade	Tender Bids (000 tonnes) – Grain	Tender Bids (000 tonnes) – Grade	Total CWB Movements (000 tonnes)	Tendered Movements (%) – Proportion of Total CWB Movements	Tendered Movements (000 tonnes) – Grain	Tendered Movements (000 tonnes) – Grade	Unfilled Tender Volumes (000 tonnes)	Tendered Movements (000 tonnes) – Not Awarded to Lowest Bidder	Tendered Movements (000 tonnes) – FOB	Tendered Movements (000 tonnes) – In-Store	Distribution of Tendered Movements – Port	Distribution of Tendered Movements – Railway	Distribution of Tendered Movements – Multiple-Car Blocks	Distribution of Tendered Movements – Penalties	Distribution of Tendered Movements – Province / Elevator Class	Distribution of Tendered Movements – Month	
Table		2A-1	2A-2	2A-3	2A-4	2A-5	2A-5	2A-5	2A-6	2A-7 (	2A-8	2A-9	2A-9	2A-10 I	2A-11 [			2A-14 [	2A-15	

Year-To-Date values are reported for volume-related indicators only (i.e., Tenders Called). The accompanying percentage variance denotes the relative change in the current YTD value as compared to the same period a year earlier. Significant variances may be observed as a result of a change in the Canadian Wheat Board's minimum tendering commitment – which rose from 25% in the 2001-02 crop year to 50% in the 2002-03 crop year.
 Includes thereded matrix partely volumes: Partely relative for 25% in the 2001-02 crop year to 50% in the 2002-03 crop year.
 Includes thereded matrix partely volumes: This examination is intended to provide greater insight into the movements themselves, and cannot be depicted within the summary framework presented here. The reader is encouraged to consult the corresponding table in volume 2 of the quartery report (Data Tables).

Canadian grain in international was to improve overall system system will ultimately enhance the belief that a more efficient more commercial orientation One of the chief aims in the move the GHTS towards a efficiency. This stems from markets to the benefit of all government's decision to the competitiveness of stakeholders.

changes observed in the basic The indicators presented here preceding chapter – Industry are intended to examine the (country elevators, railways, overall time it takes grain to concentrates on how these assets are utilized, and the and terminal elevators). In efficiency of the GHTS. A components of the GHTS series of indicators largely move through the system. comparison, the following **Overview** – addressed relative change in the

# Highlights – Second Quarter 2002-2003 Crop Year

### Trucking

Composite Freight Rate Index for short-haul trucking remains unchanged at 100.0 during the first half of the crop year. •

### Country Elevators

- Throughput for the first six months fell by 33.7% to 9.9 million tonnes. •
- The average elevator capacity turnover ratio declined by 25.1% to 1.9 turns in the first half.
- Greater decline avoided due to a 0.2-million-tonne reduction in primary elevator storage capacity. 0
  - Average number of days-in-store increased by 25.8% to 45.9 days for the first six months of the crop year.
    - Average weekly stock-to-shipment ratio climbs by 29.4% to 6.6 for the first half. Indicates a build-up of inventories in the face of lower shipments. 0
- Posted tariff rates for elevator handling activities have increased since the last crop year.
  - Receiving, elevation and loading; 4% 20%. 0
    - Cleaning; 1% 25% for most commodities. 0
      - Storage; 15% 50% 0

### Rail Operations

•

- Average car cycle increased by 19.8% to 20.6 days during the first half of the crop year.
- Significant increase reflects reduced grain volumes, and effects of GWU lockout in Vancouver. 0
  - Average empty transit time increases 24.5% to 9.9 days.
    - Average loaded transit time increases 15.9% to 10.7 days.
- Proportion of grain traffic moving in multiple-car blocks during the first half falls marginally to 74.1%.
  - Relative use of 25-49 car block continues to decline. 0
- Railway incentive payments estimated at \$18.3 million down 42.6% as a result of reduced volume. 0
  - Posted railway freight rates increased by 4.0% in mid-August.

## **Terminal Elevators and Port Performance**

- Terminal throughput fell by 43.0% to 5.8 million tonnes during the first half. •
- Proportion directed to West Coast ports falls from almost two-thirds to 47.4%.
  - Vancouver throughput falls by 83.1% to 1.0 million tonnes. 0
  - Reflects effects of GWU lockout.
- At 1.8 million tonnes, throughput at Prince Rupert for the first half surpasses that of the entire 2001-02 crop year. 0
  - Thunder Bay throughput declines by 13.2% to 2.8 million tonnes. 0
    - 282 vessels loaded at Western Canadian ports during the first half.
      - Average time in port fell by 19.2% to 4.2 days.
- Receiving, elevation and loading; 2%-5% for most commodities at Vancouver and Thunder Bay. Selective tariff increases for terminal elevator handling activities.
  - Storage; 1%-3% at Vancouver 0
    - 0 0
- Tariff rates at Prince Rupert and Churchill effectively unchanged.

Indicator Series 3 – System Efficiency

$\prod$	1			•			-	(					•	<	<		•		►					ı			1	►	►						ı	ı	
% VAR	%0.0		-33.7%	-25.1%	-19.2%	25 B%	20.02	2 1.24			-40.9%		24.5%	15.9%	19.8%	-34.4%	-42.8%	-42.6%	-45.2%	-38.2%	-40.5%			n/a		-43.0%	n/a	-16.7%	-3.1%			-19.2%			n/a	n/a	
YTD (1)			9 901 9	19	2 348 1	45.0	9.94 9.94				6,119.4		9.5	10.1	19.6	1,586.1	4,533.3	\$18.3	204.3	148.6	161.8					5,804.4		1,029.5	20.4			4.2					
<b>0</b> 3	-		•	•	-						-		-	'	'	1	'	1	1	'				-		-	-	1	'			•			•		
02	100.0		4 124 7	0.8	2 475 8	50.7	4.00	20	<u> </u>		2,531.8		6.6	10.7	20.6	606.1	1,925.6	\$7.7	165.0	124.2	133.9			n/a		2,494.1	n/a	1,093.6	22.2			3.9			n/a	n/a	
Q1	100.0		5.777.2	1.1	2 220 4	26 5	20.00				3,587.6		9.1	9.8	18.9	979.9	2,607.7	\$10.7	243.6	173.0	189.7			n/a		3,310.3	n/a	970.4	19.2			4.5			n/a	n/a	
2001-02	100.0		25 923.8	4.5	2 699 8	38.0	5.0				18,276.6		8.3	8.8	17.2	4,217.2	14,059.4	\$57.2	342.0	208.8	240.7			\$25.28		18,004.6	6.6	1,113.6	20.6			4.9			\$2.9	\$7.0	
2000-01	102.5		33 281 9	5.0	3 494 7	38.3	5.4				25,156.8		7.7	8.8	16.4	7,898.9	17,257.9	\$60.1	451.4	289.4	328.8			\$25.83		23,941.3	8.9	1,192.7	17.5			5.9			\$16.1	\$13.3	
1999-00	100.0		32 493 9	4.8	3 699 3	417	6.7 6.7	4.0			25,659.6		10.7	9.2	19.9	12,735.5	12,924.2	\$31.1	442.3	292.4	330.3			n/a		23,555.5	9.1	1,216.2	18.6			4.3			\$7.6	\$14.5	
Notes	(2)		(1)	(1)	(1)	(1)	(1)	(3)		(- (-)	(1)	ر) (1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(2)(3)	(2)(3)	(2)(4)		(1)	(1)(5)	(1)	(1)	(1)(3)	(1)(3)	(1)	(1)(3)	(1)(3)	(5)	(5)	(2)(3)
Indicator Description	Trucking [Subseries 3A] 1. Composite Freight Rate Index – Short-haul Trucking	Country Elevators (Subseries 3B)	Grain Volume Throughput (000 tonnes)	Average Elevator Capacity Turnover Ratio	Average Weekly Flevator Stock Level (000 tonnes)	Averande Dave.in. Store (dave)	Average Bays III 2005 (4473) Averane Weekly Stock to Shinment Ratio _ Grain	3B-6 Average Handling Charges – Country Delivery Points	Rail Operations [Subseries 3C]	Hopper Car Grain Volumes (000 tonnes) – Province	Hopper Car Grain Volumes (000 tonnes) – Primary Commodities	Hopper Car Grain Volumes (000 tonnes) – Detailed Breakdown	Railway Car Cycle (days) – Empty Transit Time	Railway Car Cycle (days) – Loaded Transit Time			Hopper Car Grain Volumes (000 tonnes) – Incentive	Hopper Car Grain Volumes (\$ millions) – Incentive Discount Value			Traffic Density (tonnes per route mile) – Total Network	Composite Freight Rates (\$ per tonne) – Rail	Multiple-Car Shipment Incentives (\$ per tonne) – Rail	Effective Freight Rates (\$ per tonne) – CTA Revenue Cap	Terminal Elevator and Port Performance [Subseries 3D]	Annual Port Throughput (000 tonnes) – Grain	Average Terminal Elevator Capacity Turnover Ratio	Average Weekly Terminal Elevator Stock Level (000 tonnes)	Average Days-in-Store – Operating Season (days)	Average Weekly Stock-to-Shipment Ratio – Grain	Average Weekly Stock-to-Shipment Ratio – Grade	Average Vessel Time in Port (days)	Distribution of Vessel Time in Port	Distribution of Berths per Vessel	Annual Demurrage Costs (\$millions)	Annual Dispatch Earnings (\$millions)	Average Handling Charges – Terminal Elevators
Table	3A-1		3B-1		3B-3		38.5	3B-6		3C-1	3C-2	3C-3	3C-4	3C-4	30.4 3		3C-5	3C-6	3C-7	3C-7	3C-7	3C-8	3C-9	3C-10		3D-1	3D-2		3D-4				3D-8	3D-9	3D-10		3D-11

(1) - Year-To-Date values are reported for volume-related indicators only (i.e., Grain Volume Throughput). The accompanying percentage variance denotes the relative change in the current YTD value as compared to the same period a year earlier.
(2) - Quarterly values for non-volume-related indicators (i.e., Composite Freight Rate Index) are "as at" the end of the reporting period. The accompanying percentage variance denotes the relative change in the value of the most recent reporting period as compared to that at the end of the preceding crop year.

(3) - Changes in the indicator cited cannot be depicted within the summary framework presented here. The reader is encouraged to consult the corresponding table in volume 2 of the quarterly report (Data Tables).
 (4) - Statistics relating to effective raliway freight rates, as determined by the Canadian Transportation Agency, are generally produced about six months after the close of the crop year. The most recent statistics available are those from the 2001-02 crop (5) - The GMP provides for the calculation of this indicator on an annual basis. Quarterly values are not available.

deliver the right product, to the right customer, at the right time." The indicators that by a widely used colloquialism within the logistics industry: "to in stock at port when a vessel industrial and consumer products, and is summarized and whether the right grain is component parts, or finished products. This applies in The true test of any logistics chain is its ability to provide for the timely delivery of determine whether grain is indeed moving through the whether it is raw materials, system in a timely manner, product, as it is needed – follow are largely used to semi-processed goods, equal measure to both calls for loading.

# Highlights – Second Quarter 2002-2003 Crop Year

### Port Performance

- Lower grain shipments at Western Canadian terminal elevators result in mixed changes to the average weekly stock-to-vessel requirements ratios. •
  - Vancouver
- Wheat Not applicable owing to GWU lockout. Canola Not applicable owing to GWU lockout.
  - - Thunder Bay

о

- Wheat 7.2; up by 24.5% from the first half of 2001-02 crop year. Canola 3.8; up 32.1%.
- Stock-to-shipment ratios also reflect reduced throughput.
  - Vancouver 0
- CWB grains Not applicable owing to GWU lockout.
- Non-CWB grains Not applicable owing to GWU lockout.
  - Thunder Bay

0

- CWB grains 6.9; up by 3.8% from the first half of 2001-02 crop year. Non-CWB grains 4.4; up 56.0%. .

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Port Performance (Subsertes 4A)         Control Performance (Subsertes 4A)         Control Performance (Subsertes 4A)           4.1         Ang. Weekly Stock-to-Vessel Requirements Ratio - VCR - Meait         (1)(2)         25         19         33         23         00         0         -         000         -100.0%         M           4.1         Ang. Weekly Stock-to-Vessel Requirements Ratio - VCR - Canola         (1)(2)         25         19         33         7.5         6.7         -         00         0         0         -         000         -         000         -         00         -         00         -         000         -         000         -         00         00         -         00         00         -         00         00         -         00         00         -         70         245%         A           4.2         Ang. Weekly Stock-to-Vessel Requirements Ratio - TBY - Canola         (1)(2)         3.6         2.6         4.1         0.0         00         0         0         0         -         700         4.2         2.6         5.3         2.6         5.1         0         0         0         0         0         0         0         0         0         0         0	Table	Indicator Description	Notes	1999-00	2000-01	2001-02	Q1	Q2	Q3	YTD (1)	% VAR	
Port Performance [Subseries 4A]           Agg. Weekly Stock-to-Vessel Requirements Ratio – VCR – Wheti         (1)(2)         3.1         2.5         2.3         0.0         0.0         -         0.00         -         0.00         -         0.00         - <th></th>												
Avg. Weekly Stock-to-Vessel Requirements Ratio – VCR – Wheat         (1)(2)         3.1         2.5         2.3         0.0		Port Performance [Subseries 4A]										
Agg Weekly Stock-to-Vessel Requirements Ratio – VCR– Canola         (1)(2)         25         19         33         0.0         0.0         0        <	1		(1)(2)		2.5	2.3	0.0	0.0	•	0.0	-100.0%	
Agg. Weekly Stock-to-Vessel Requirements Ratio – TBY – Wheat         (1)         5.6         5.3         4.3         7.5         6.7         6.7         -         7.2         7.2           Arg. Weekly Stock-to-Vessel Requirements Ratio – TBY – Canola         (1)         2.8         1.9         2.6         3.6         3.5         2.5         3.6         4.2         -         3.8           Arg. Weekly Stock-to-Vessel Requirements Ratio – TBY – Canola         (1)(2)         3.5         2.9         3.1         0.0         0.0         0.0         -         0.0           Arg. Weekly Stock-to-Shipment Ratio – WCR – CWB Grains         (1)(2)         3.5         2.9         3.1         0.0         0.0         0.0         -         0.0           Arg. Weekly Stock-to-Shipment Ratio – UCR – Non-CWB Grains         (1)(2)         3.5         2.6         4.1         0.0         0.0         -         0.0           Arg. Weekly Stock-to-Shipment Ratio – TBY – CWB Grains         (1)(2)         3.3         2.8         4.1         0.0         0.0         -         6.9           Arg. Weekly Stock-to-Shipment Ratio – TBY – Non-CWB Grains         (1)(2)         3.3         2.8         4.1         0.0         0.0         0.0         -         6.9         6.9         6.9	4		(1)(2)		1.9	3.3	0.0	0.0	-	0.0	-100.0%	►
Arg. Weekly Stock-to-Vessel Requirements Ratio – TBY – Cancla         (1)         2.8         1.9         2.6         3.6         4.2         -         3.8         3.8           Arg. Weekly Stock-to-Nessel Requirements Ratio – Cracta         (1/3) <td>4</td> <td></td> <td>(1)</td> <td></td> <td>5.3</td> <td>4.3</td> <td>7.5</td> <td>6.7</td> <td>-</td> <td>7.2</td> <td>24.5%</td> <td>-</td>	4		(1)		5.3	4.3	7.5	6.7	-	7.2	24.5%	-
Avg. Weekly Stock-to-Vessel Requirements Ratio – Grade         (1)(3)         3.5         2.9         3.1         0.0         0.0         -         0.0         -         0.0         0.0         -         0.0         -         0.0         0.0         -         0.0         0.0         -         0.0         0.0         -         0.0         0.0         0.0         0.0         -         0.0			(1)		1.9	2.6	3.6	4.2	•	3.8	32.1%	<
Arg. Weekly Stock-to-Shipment Ratio – VCR – CWB Grains         (1)(2)         3.5         2.9         3.1         0.0         0.0         -         0.0         -         0.0         0.0         -         -         0.0			(1)(3)									
Arg. Weekly Stock-to-Shipment Ratio – VCR – Non-CWB Grains         (1)(2)         3.6         2.6         4.1         0.0         0.0         -         -         0.0           Arg. Weekly Stock-to-Shipment Ratio – TBY – Non-CWB Grains         (1)         3.3         2.6         5.5 </td <td></td> <td>Avg. Weekly Stock-to-Shipment Ratio – VCR – CWB Grains</td> <td>(1)(2)</td> <td></td> <td>2.9</td> <td>3.1</td> <td>0.0</td> <td>0.0</td> <td>-</td> <td></td> <td>-100.0%</td> <td></td>		Avg. Weekly Stock-to-Shipment Ratio – VCR – CWB Grains	(1)(2)		2.9	3.1	0.0	0.0	-		-100.0%	
Avg. Weekly Stock-to-Shipment Ratio – TBY – CWB Grains         (1)         46         5.2         5.5         6.8         7.1         -         6.9         6.9           Avg. Weekly Stock-to-Shipment Ratio – TBY – CWB Grains         (1)         3.3         2.8         2.9         5.2			(1)(2)		2.6	4.1	0.0	0.0	•		-100.0%	
Avg. Weekly Stock-to-Shipment Ratio - TBY - Non-CWB Grains         (1)         33         2.8         2.9         3.5         5.2         -         4.4         1.4           Terminal Handling Revenue (\$millions) - Vancouver         (1)(4)         \$192.7         \$198.9         \$139.7         n/a         n/a         -         -         4.4         -         -         4.4         -         -         4.4         -         -         -         -         4.4         -         -         -         -         -         -         -         -         -         4.4         -		Avg. Weekly Stock-to-Shipment Ratio – TBY – CWB Grains	(1)		5.2	5.5	6.8	7.1	•	6.9	3.8%	<
Terminal Handling Revenue (\$millions) - Vancouver         (1)(4)         \$192.7         \$198.9         \$139.7         n/a         n/a         -          -         -		Avg. Weekly Stock-to-Shipment Ratio – TBY – Non-CWB Grains	(1)		2.8	2.9	3.5	5.2	-	4.4	56.0%	•
Terminal Handling Revenue (\$millions) - Thunder Bay         (1)(4)         \$82.1         \$75.5         \$64.2         n/a         n/a         n/a         -          -         -		Ferminal Handling Revenue (\$millions) – Vancouver	(1)(4)		\$198.9	\$139.7	n/a	n/a	-		n/a	1
(1)(4) \$63.3 \$48.2 \$49.1 n/a n/a (1)(4) \$51.3 \$34.4 \$34.4 n/a n/a (1)(4) \$31.3 \$34.4 \$34.4 n/a n/a			(1)(4)		\$75.5	\$64.2	n/a	n/a	1		n/a	ı
(1)(4) \$31.3 \$34.4 \$34.4 m/a n/a -	J +		(1)(4)		\$48.2	\$49.1	n/a	n/a			n/a	ı
	1	2WB Carrying Costs (\$millions) – Thunder Bay	(1)(4)		\$34.4	\$34.4	n/a	n/a			n/a	I

2002-03

(1) - Year-To-Date values are reported for volume-related indicators only (i.e., Average Weely Stock-to-Vessel Requirements Ratio). The accompanying percentage variance denotes the relative change in the current YTD value as compared to the same

period à year earlier. (2) - The lock-out of the GWU in Yamouver effectively prevented grain from being moved through the port's licensed terminal elevators for much of the first quarter of the 2002-03 crop year. Owing to the limited availability of relatable data during this period. The indicator's value for the first quarter of the 2002-03 crop year. Owing to the limited availability of relatable data during this period. The indicator shall first quarter is deemed to be zero. (3) - Changes in the indicator is class cannot be depicted within the summary framework presented here. The reader is encouraged to consult the corresponding table in volume 2 of the quarterly report (Data Tables). (4) - The GMP provides for the calculation of this indicator on an annual basis. Quarterly values are not available.

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GHTS. The principal measure <u>netback</u> – an estimation of the and Agriculture and Agri-Food employed in calculating these conducted as a Supplemental the GMP rests in determining after deduction of the "export in this regard is the <u>producer</u> mainstream indicators of the One of the key objectives of financial return to producers following an extensive study GMP by Transport Canada Work Item under the GMP, measures was developed stem from changes in the the producer impacts that basis." The methodology incorporation into the and approved for Canada

# Highlights – Second Quarter 2002-2003 Crop Year

## Export Basis and Producer Netback – CWB Grains

- Average price for CWB grains increased sharply between the 1999-2000 and 2001-02 crop years: •
- Wheat increased by 26.2% to \$211.54 per tonne; durum increased by 27.5% to \$263.74 per tonne. Recent changes in the price for 1 CWRS wheat: 0 •
- CWB's Pool Return Outlook price climbs to \$308.00 per tonne during first quarter but falls back to \$272.00 per tonne by the end of the second quarter. 0
  - Expectations of better crop production in 2003; increased international competition; and a stronger Canadian dollar. Average Western Canada export basis for CWB grains decreased modestly between the 1999-2000 and 2001-02 crop years. •
    - Wheat decreased 7.7% to \$50.39 per tonne; durum decreased 6.8% to \$63.05 per tonne. 0
      - Recent changes in input costs:
- Country elevator handling up by 1%-50% depending on activity and commodity 0
  - Rail transportation up by 4%. 0
- Terminal elevator handling up by 1%-10%. 0

•

- Changes in the price of 1 CWRS wheat, and input costs to the export basis, suggests a modest reduction in the producer's netback for CWB grains in the 2002-03 crop year.
  - Per-tonne financial returns still tempered by sharply reduced grain volumes. 0

# Export Basis and Producer Netback – Non-CWB Commodities

- Average prices for non-CWB commodities increased sharply between the 1999-2000 and 2001-02 crop years. Canola increased by 22.0% to \$355.67 per tonne; large yellow peas increased by 38.2% to \$279.85 per tonne. •
- - Recent changes in the price for 1 Canada canola:
- Average Vancouver cash price climbs to \$450.00 per tonne during the first quarter but falls back to \$431.00 per tonne by the end of the second quarter. 0
  - Reflects expectations of improved crop production; increased competition; and a stronger dollar.
- Changes in the average Western Canada export basis for non-CWB commodities showed marked behavioural differences between the 1999-2000 and 2001-02 crop years:
  - Canola decreased by 20.0% to \$42.01 per tonne; large yellow Peas increased by 29.6% to \$70.97 per tonne. Recent changes in input costs: 0
    - Country elevator handling up by 1%-50% depending on activity and commodity. 0
      - Rail transportation up by 4%. 0
        - Terminal elevator handling up by 1%-10%. 0
- Changes in the price of 1 Canada canola, and input costs to the export basis, suggests a modest reduction in the producer's netback for non-CWB commodities in the 2002-03 crop year. • Per-tonne financial returns still tempered by sharply reduced grain volumes.

### Producer-Car Loading

- Number of producer-car-loading sites increase by 1.2% to 519 during the second quarter of the 2002-03 crop year.
  - Producer-car shipments fell by 55.7% to 975 railcars in the first half.

## Indicator Series 5 – Producer Impact

								◄	1	►	
% VAR								1.6%	0.0%	-55.7%	
YTD (1)										975	
Q3										- 975	
02								392	127	657	
o G								386	127	318	
	-									_	
2001-02				\$63.05	\$42.01	\$70.97				6,583	
2000-01			\$52.29	\$68.71	\$49.11	\$72.72		381	122	4,724	
1999-00					\$52.51	: :		415		3,441	
Notes			)(3)	(1)(3)	(1)(3)	)(3)		_	(	)	
Indicator Description			1 CWRS Wheat (\$ per tonne) (1)(3)			5A-10 Canadian Large Yellow Peas – No. 2 or Better (\$ per tonne) (1)(3)		umber) – Class 1 Carriers		5B-2 Producer-Car Shipments (number) – Covered Hopper Cars (1)	
le	Export Basis	Western Canada	1 CWRS Wheat (\$ per tonn			) Canadian Large Yellow Pea	Producer-Car Loading	Producer-Car-Loading Sites (number) – Class 1 Carriers	Producer-Car-Loading Sites (nu	Producer-Car Shipments (numt	
Table			5A-10	5A-1(	5A-10	5A-1(		5B-1	5B-1	5B-2	

Year-To-Date values are reported for volume-related indicators only (i.e., Producer-Car Shipments). The accompanying percentage variance denotes the relative change in the current YTD value as compared to the same period a year earlier.
 Quartenty values for non-volume-related indicators (i.e., Producer-Car-Loading Sites) are "as at" the end of the reporting period. The accompanying percentage variance denotes the relative change in the value of the most recent reporting period as (3) - The GMP provides for the calculation of this indicator on an annual basis. Quartent values are not available.

2002-03

On June 19, 2001, the Government of Canada announced that Quorum Corporation had been selected to serve as the Monitor of Canada's Grain Handling and Transportation System (GHTS). Under its two-and-a-half-year mandate, Quorum Corporation is to provide the federal government with a series of quarterly and annual reports aimed at measuring the system's performance, as well as assessing the effects arising from the government's two principal reforms, namely:

- The introduction, and gradual expansion of tendered grain movements by the Canadian Wheat Board; and
- The replacement of the maximum rate scale for rail shipments with a cap on the annual revenues that railways can earn from the movement of regulated grain.

In a larger sense, these reforms are expected to alter the commercial relations that have traditionally existed between the primary participants in the GHTS: producers; the Canadian Wheat Board; grain companies; railway companies; and port terminal operators. Using a series of indicators, the government's Grain Monitoring Program (GMP) aims to measure the performance of both the system as a whole, and its constituent parts, as this evolution unfolds. With this in mind, the GMP is designed to reveal whether the movement of grain from the farm gate to lake- and sea-going vessels (i.e., the supply chain) is being done more efficiently and reliably than before.

To this end, the GMP provides for a number of specific performance indicators grouped under five broad series, namely:

- <u>Series 1 Industry Overview</u> Measurements relating to annual grain production, traffic flows and changes in the GHTS infrastructure (country and terminal elevators as well as railway lines).
- <u>Series 2 Commercial Relations</u> Measurements focusing on the tendering activities of the Canadian Wheat Board as it moves towards a more commercial orientation as well as changes in operating policies and practices related to grain logistics
- <u>Series 3 System Efficiency</u> Measurements aimed at gauging the operational efficiency with which grain moves through the logistics chain.
- <u>Series 4 Service Reliability</u> Measurements focusing on whether the GHTS provides for the timely delivery of grain to port in response to prevailing market demands.
- <u>Series 5 Producer Impact</u>

Measurements designed to capture the value to producers from changes in the GHTS, and is focused largely on the calculation of "producer netback."

The scope of this review is far-reaching and could not have been completed without the assistance of the various stakeholders that submitted views on the detailed monitoring design and provided the data in support of the Grain Monitoring Program (GMP). Quorum Corporation would like to thank the following organizations, and more particularly the individuals within them, for the cooperation they have extended in our efforts to implement the GMP. We have come to appreciate not only their cooperation as suppliers of data under the program, but to value their assistance in helping to improve the quality of the program as a whole. We look forward to their continued input and cooperation throughout the duration of the program.

Agricore United	Mid-Sask Terminal Ltd.
Agricultural Producers Association of Saskatchewan	Mission Terminal Inc.
Agriculture and Agri-Food Canada	National Farmers Union
Alberta Agriculture, Food and Rural Development	North East Terminal Ltd.
Alberta Transportation	North West Terminal Ltd.
Alberta RailNet	OmniTRAX Canada, Inc.
British Columbia Railways	Parrish & Heimbecker Ltd.
Canadian Canola Growers Association	N.M. Paterson & Sons Limited
Canadian Grain Commission	Port of Churchill
Canadian Maritime Chamber of Commerce	Port of Prince Rupert
Canadian National Railway	Port of Thunder Bay
Canadian Pacific Railway	Port of Vancouver
Canadian Ports Clearance Association	Prairie West Terminal
Canadian Ship Owners Association	Prince Rupert Grain Ltd.
Canadian Special Crops Association	Rail America
Canadian Transportation Agency	Red Coat Road and Rail
Canadian Wheat Board	Saskatchewan Agriculture and Food
Cando Contracting Ltd.	Saskatchewan Highways and Transportation
Cargill Limited	Saskatchewan Association of Rural Municipalities
CMI Terminal	Saskatchewan Wheat Pool
ConAgra Grain, Canada	South West Terminal
Gardiner Dam Terminal	Statistics Canada
Government of BC	Terminal 22 Inc
Grain Growers of Canada	Transport Canada
Great Sandhills Terminal	Vancouver Wharves Ltd. (BCR Marine)
Great Western Rail	Western Barley Growers Association
Inland Terminal Association of Canada	Western Canadian Wheat Growers Association
James Richardson International Ltd. (Pioneer Grain)	Western Grain By-Products Storage Ltd.
Keystone Agricultural Producers	Western Grain Elevator Association
Louis Dreyfus Canada Ltd.	Weyburn Inland Terminal Ltd.
Mainline Terminal Ltd.	Wild Rose Agricultural Producers
Manitoba Agriculture	Winnipeg Commodity Exchange
Manitoba Transportation and Government Services	



### Members of the Quorum Corporation Advisory Board (as of May 31, 2003)

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